

2022 Annual
Report

CAMP
ALEXANDER
MACK

HOPE
AND A
FUTURE





From the Executive Director

**"For I know the plans I have for you," declares the LORD, "plans to prosper you and not to harm you, plans to give you hope and a future."
Jeremiah 29:11 (NIV)**

Dear Friends of Camp Mack,

One of our staff members has this scripture from Jeremiah posted over his desk. He refers to it often in his own devotional time and in times of spiritual sharing as a community. When we step out in faith, we trust in this promise.

The last several years have been challenging because the world is different than it was pre-COVID. The needs of our children have changed; patterns of attendance, support, and operational costs are no longer predictable; responding to new needs of the people we welcome is increasingly expensive.

As the country experienced rapid inflation in materials, services, utilities, and food, so did we. Fees published in November of 2021 were not adequate for the expenses of 2022.

Yet there is much to celebrate. Camp Mack served a much higher number of partners and increased its overall reach to more people. The capital campaign reached its goal, and the final touches are almost done in the Ulrich renovation. Almost all our buildings are now under steel roof. A master facility plan is in the works.

We believe that God has plans for Camp Mack, and these plans are full of hope and a future of continued ministry.

Thank you for your prayers and the many contributions of time and money that empower our ministry of hospitality.

In Christ's love,

A handwritten signature in cursive script that reads "Gene Hollenberg".

Gene Hollenberg, Executive Director

Camp Alexander Mack provides a sanctuary where all people are welcomed to connect with God, experience creation, and build Christian community.

HOPE AND A FUTURE

From the beginning, almost 100 years ago, Camp Mack shared hospitality with a variety of groups across the country. This ministry, founded by the Church of the Brethren, continues to serve other denominations, groups, and communities using its values and mission as guiding principles.

In the early 1980's, Camp Mack changed the summer camp program from individual district camps to shared camps. At that time, nearly all campers were from the Church of the Brethren. Arden Ball reported a total of 869 campers in 1981. By the 2010's, that number had fallen to less than 500 each year. Since the pandemic, it has been a struggle to reach 300 campers. And since the mid-1990's, the percentage of campers who regularly attend the Church of the Brethren has been shrinking.

Normally, program camps are first or second in revenue, but in 2022, the summer camp program was in third place. This reflects lower registration and significant inflation. Other income streams had increases, but not enough to make up for lost summer camp revenue and unexpected maintenance.

In response to these challenges, the current strategic plan and a newly revised business plan call for more emphasis on expanding the summer camp program by bringing children from the communities surrounding our supporting congregations while maintaining the identity values of the Church of the Brethren. Additionally, through research and careful planning, Camp Mack will update and create programs, services, and facilities that bring in a greater diversity of guests, providing opportunities for hospitality and ministry.

Immediate goals include:

- Acquire more responsive registration and database software.
- Build strong community connections to increase awareness and adoption of Camp Mack
- Pursue a Master Facility Plan that addresses future growth needs.

Long term goals include:

- Increase attendance at summer camp to 600.
- Increase usage of building rental capacity.
- Develop a year-round robust outdoor education program.
- Address accessibility issues regarding guests with mental and physical disabilities.

While Camp Mack had a difficult year financially, there is much to celebrate and great hope as we look to a future of careful stewardship and God's great plan for this ministry.





CELEBRATIONS

With the help of our financial supporters and volunteers, 2022 was an exciting year full of accomplishments. We thank God for so many wonderful gifts, particularly the people who keep this ministry strong.

In 2022 we:

- Completed the *Planting the Future* Capital Campaign, raising over \$1.1 million dollars for programs and modernization
- Continued growth in personal, family, and group retreats
- Began a new three-year strategic plan
- Completed the final phase of the Peace Garden overlooking Lake Waubee
- Made improvements to many buildings and structures, including new roofs, stonework, and remodeling
- Nearly completed the renovation of Ulrich House using many dedicated volunteers
- Repaired stonework and foundation of Quinter-Miller Auditorium



Each new day at Camp Mack brings opportunities for:



Exploring Creation



Playing hard



Working together



Enjoying Great Food



Having fun



Praising God



Learning new skills



Facing new challenges



Serving others

FINANCIAL INFORMATION

Unaudited reports from December 31, 2022



Summary of Financial Position

	2022	2021
<u>Current Assets</u>		
Cash and other assets on hand	\$ (93,132)	\$ 69,703
Restricted assets	\$ 776,553	\$ 739,989
Inventory	\$ 27,355	\$ 26,798
Fixed assets	\$ 4,527,904	\$ 4,423,407
Total Current Assets	\$ 5,238,680	\$ 5,259,897
<u>Liabilities and Equity</u>		
<u>Current Liabilities</u>		
Payables and Deposits	\$ 18,465	\$ 18,022
Funds held in trust	\$ 23,420	\$ 16,153
Indebtedness	\$ 617,750	\$ 641,719
Total Liabilities	\$ 659,635	\$ 675,894
<u>Equity</u>		
Temporarily Restricted Assets	\$ 945,381	\$ 704,805
Equity Accounts	\$ 184,156	\$ 150,764
Opening Balance Equity		\$ -
Retained Earnings	\$ 3,717,381	\$ 3,745,061
Net Revenue	\$ (267,873)	\$ (16,627)
Total Equity	\$ 4,579,045	\$ 4,584,003
Total Liabilities and Equity	\$ 5,238,680	\$ 5,259,897

Summary of Financial Activities†

	2022	2021	2020
Revenue			
Retreats and Events	\$ 182,756	\$ 89,802	\$ 113,260
Program Camps	\$ 157,368	\$ 134,718	\$ 74,999
Partner Camps	\$ 240,655	\$ 153,743	\$ -
Other Income *	\$ 1,145	\$ 38,541	\$ 70,162
Individual Gifts	\$ 165,652	\$ 265,387	\$ 244,398
Allocated Gifts	\$ 76,975	\$ 99,551	\$ 159,248
Fundraising Activity	\$ 33,320	\$ 38,210	\$ 52,597
Grants	\$ 5,000	\$ 157,041	\$ -
Total Revenue	\$ 862,871	\$ 976,993	\$ 714,664
Expenses			
Operations	\$ 377,307	\$ 372,220	\$ 431,948
Facility/Maintenance	\$ 254,127	\$ 184,714	\$ 142,925
Administration	\$ 285,887	\$ 255,381	\$ 97,559
Fundraising	\$ 135	\$ 6,305	\$ 1,365
Total Expenses	\$ 917,456	\$ 818,620	\$ 673,797
Operational Balance	-\$54,585	\$158,373	\$40,867

† The operational balance does not reflect depreciation, endowment funds, or fundraising for capital projects.

* Other income represents a \$32,736 unrealized loss in investments





PLANTING THE FUTURE Capital Campaign

The *Planting the Future* capital campaign began in 2019 with the goal of raising 1.1 million dollars to establish a strong foundation for the future through strategic planning, the development of an outdoor education program, and modernization of our facilities.

Strategic planning and outdoor education have become core elements of the Camp Mack program. By the end of 2021, funds had been used to build the Esther and John Hamer Health Center and the Peace Garden, a favorite stop for many of our guests.

In August of 2022, we celebrated nearing the end with a barbeque meal on the Ulrich House patio. The final goal was reached in November.

In the fall of 2022, volunteers under the leadership of volunteer construction manager Steve Keim transformed Ulrich House into a comfortable and accessible adult retreat center. This meant giving the interior a facelift, completing ADA restrooms, updating heating with added air conditioning, installing a new roof, and providing new furnishings that include the elimination of all bunk beds.

We thank all who participated in this milestone capital campaign that will truly impact the sanctuary experience for generations of campers and guests.



Planting The Future Financial Report

	Budgeted	Spent
Strategic Planning	\$ 133,000	\$ 133,000
Staffing	\$ 79,000	\$ 78,293
Outdoor Education	\$ 20,000	\$ 20,000
Campaign Expense	\$ 68,000	\$ 48,107
Total Initial Expenses	\$ 300,000	\$ 279,400
Health Center	\$ 285,000	\$ 309,785
Ulrich House	\$ 515,000	\$ 254,172
Total Modernization	\$ 800,000	\$ 563,957
Total	\$ 1,100,000	\$ 843,357
Cash on Hand	\$ 269,835	
Outstanding Pledges	\$ 25,000	
Amount Spent	\$ 843,357	
Amount Raised	\$ 1,138,192	



2022 CONTRIBUTORS

We are truly thankful for these families and individuals who gave so generously.

Don & Keri Anderson
Toni & David Annis
Anonymous
Adam & Elizabeth Augustine
Bayla Baker
David Ball
Alice Ballard
Becky & Paris Ball-Miller
Sam & DeEtta Balsler
Robert Barcus
Phil & Marsha Barkey
Marita & Robert Barsoda
Kay & Jim Bates
Monte & Michelle Bates
Wilma Jean Bauer
Jeff Baumann & Amy Eberly-Baumann
Twila & Ron Beahm
David Beck
Julie Beck
Deanna Beckner
Dennis & Beth Beckner
Donald Beckner
Beverly Benner
Abram Bergen & Harriet Hamer
Diane & Mike Bever
Tom & Ruth Ann Bever
Jan & Bill Birr
Betsy Black
George & Linda Blair
Michelle Blough
Vanessa & Phil Bohannon
John & Carolyn Bollinger
D. Boyer
Shirley Braner
Cheryl Bright
Vivian & Rex Brock
Blair & Debbie Brown
Sally & Tim Brubaker
Gwendolyn Brumbaugh
Jim & Amy Brumbaugh-Smith
Peggy Bryant
Mark Bules
Martha Burger
Steve Burger
Shawn Carothers & Debra Manfield Carothers
Carol Caviness
Elizabeth Charwood
Dennis & Cynthia Cole

Deb Cook
Clinton Coon
David & Jane Cox
Lori & Steven Crain
Nate Crain
Michael Crill & Paula Wentz-Crill
Kathleen Custer
Richard Daly & Susan Sailor Daly
Regina & Steven Davenport
Carl & Evelyn Detwiler
Rhonda Detwiler
Ruth & Mike Dilling
Casey & Marilyn Drudge
Mary & Leland Dush
Colleen Eastis
Todd Eastis & Miriam Zielinski
Mim & Roger Eberly
Mary Ebey
Karen Egley
Judy Egolf
Stephen Egolf
Bev & Joel Eikenberry
Alan & Linda Eller
Deborah & James Emans
Zach & Wendy Erbaugh
Nina Evans
Diane Eveland
Karen & James Farlow
Elaine Ferguson
Gregg Ferguson
Dick & Sharon Fife
Jon Flickinger
Loren Folk
Elizabeth Fourman
Sue Freel
Keli & Jed Freels
Merritt & Rita Freer
Kayla & Brett Freund
Kenneth Fry
Mary Frye
Troy & Michelle Fuller
Patricia & Brandon Gall
Sam & Kelly Geckler
Cathy Gilbert
Mary Ruth Graham
Francis & Karen Gray
Kimberly & Timothy Gray
Anna Lisa Gross
Robert & Rachel Gross

Marilyn & Dick Groves
Lois Guess
Marvin & Nancy Gwin
Paul Haffner
Mary Hagen
Phyllis Hall
Esther Rinehart Hamer
Cinda & Gary Haney
Jan & Brad Hardesty
Victor & Carole Hare
Brittany & Travis Hartman
Brian & Miriam Hartman
Ann & John Hartsough
Alisa Hein
Sharon Hensley
David & Lodema Hoke
Pam & Gene Hollenberg
Rebecca Hollenberg
Nancy Hoover
Tony & Esther Hoover
Carol & Dennis Horn
Keim & Sylvia Houser
Erika & Jeff Hummel
Jeff Jones
Myrtis Justiniano



Allan Kauffman & Carol Miller
 Deb & Mike Kauffman
 Herman & Connie Kauffman
 Lucas Kauffman
 Steven Keim
 Chris & Laura Kelsey
 Marilyn Kieffaber
 Evelyn & Bill Kilgore
 Leon Kilmer
 John & Bea Knarr
 Anna & Dan Kragt
 Betty & Lynn Kreider
 Dave & Judy Kreider
 Jessica Kreider
 Toni Kring
 Phillip & Holly Kuhn
 Peg & James Lalley
 Sybil & Rick LaMothe
 Adabelle Lang
 David & Lois Largent
 Joan & Mark Laudeman
 Phyllis Leininger
 Larry & Donna Lesh
 Melinda Long
 Sara & Marvin Loutsenhizer
 Sue MacOwen
 Michelle Mark
 Nancy & Jim McBride
 Ryan & Rosalie McBride
 Dave & Renee McFadden
 Rosanna & Tim McFadden
 Wilbur McFadden
 Richard & Kay Method
 Kelly & Ken Metzger
 Melani Middaugh
 Reta Middaugh
 Craig Miller
 Max & Sue Mock
 Jane & Bruce Mohler
 Gary & Dee Montel
 Kay Morehouse
 Kathleen Morphew
 Carolyn Mosson
 Paula & Don Mumaw
 Jim Myer
 Ron & Jeanne Myer
 Sarah Naillieux
 Steve Narragon & Pam Higgins
 Alan and Barbara Neidlinger
 Joann & Alan Nichols
 Michelle Nichols
 Jan & Ron Nicodemus
 Deanna & Lorell Nihart
 Paul & Carol Nye
 Annette Osborn
 Irene Ott
 Dawn Ottoni-Wilhelm
 Evan Patrick
 Denise Pellow-Douglas

Beverly & Ron Petry
 Janet & Eugene Phillips
 Frank & Norma Pieszchala
 Edward Pippenger, Jr.
 Marvene & Lamar Pippenger
 Margaret & Howard Pletcher
 Rosemary Pletcher
 Stephen & Sheila Poyser
 David Pressler
 Angela Price
 Kathy Price
 Linda Rakow
 Amy & Steve Reed
 Eric Reichenbach
 Patty Renbarger
 Karin & Hugh Rettinger
 Herb & Pat Reuter
 Mark & Yvonne Riege
 Mary Ritchey
 Anna Ritchey-Moore
 Dorothy & Ron Ritchey-Moore
 Ruth Ritchey-Moore
 Krista & Brian Robbins
 Brad & Lenae Robinson
 Rob & Deb Roe
 Janel Avery Rogers
 Mindy & Kyle Rose
 Mark & Janet Rosenbury
 Karen & David Royer
 Betty Runion
 Joe & Connie Sample
 Joann & Robert Sanbloom
 Marie Sanders
 Alan & Joellen Sands
 Sandra Schneider
 Missy & John Schrock
 Gary & Shari Searer
 Roger Sherer
 Gwen & Gary Sherman
 Jim & Amy Shively
 Paula & Robert Shively
 Larry Shively
 Orlo Shoop
 Janet & John Shoue
 Gary Sible
 Gary & Pequita Sissom
 Dale Skinner
 Byron & Mary Eloise Smith
 Lois Smith
 Beth Snider
 Dana & Nelda Snider
 Jen Snider
 Marj & Dan Snider
 Carolyn Snyder
 Karen Snyder
 Thomas Snyder
 Beth Sollenberger & Tim Morphew
 Coreen Spencer
 Glenn & Linda Starr

Nancy Staszak
 June Stealy
 Linda & Daniel Steele
 Nanette Steele
 Scott & Marilyn Stender
 Phillip Stern
 Roya Stern
 Jeff & Tonja Stern-Gilbert
 Beth & Max Stroble
 Joyce Sumpter
 Larry Teeple
 Herbert Tomson
 Robert Tully
 Laura Van Voorhis & Phil Haynes
 Gail Vance
 Doug Veal
 Marilyn Verbeck
 Amelia Waggy
 Norm & Carol Waggy
 Betsy & John Wagoner
 Jerry & Jan Warstler
 Joe Warstler
 Rachel Waybill
 Bev Weaver & Duane Grady
 Pam Weaver
 Mary Weimer
 Dorothy Weldy
 Bill & Susie Weybright
 Margaret Weybright
 Sharon Whetstone
 Campbell White
 Marie Willoughby
 Mary & David Wysong
 Dick & Marilyn Yoder
 Holly & Nick Yoder
 John David Yoder
 Marisa & Tim Yoder
 William & Marcia Young
 Alan Zerkel



2022 Contributing Churches, Businesses, and Organizations

Anderson Church of the Brethren
Arcadia Church of the Brethren
Bass Audiology
Beacon Heights Church of the Brethren
Bethany Community Church
Blissville Church of the Brethren
Blue River Covenant Brethren Church
Bremen Church of the Brethren
Buck Creek Church of the Brethren
Buffalo Church of the Brethren
Camp Creek Church of the Brethren
Cedar Creek Church of the Brethren
Cedar Lake Church of the Brethren
Cender I Dalton Staff in memory of
Wilma Cender
Columbia City Church of the Brethren
Creeside Church of the Brethren
Crest Manor Church of the Brethren
DJ Construction
Eel River Community Church of the Brethren
Elkhart Valley Church of the Brethren
Elkhart Homemakers
Episcopal Diocese of Northern Indiana
Goshen City Church of the Brethren
Guernsey Church of the Brethren
Hickory Grove Church of the Brethren
Huntington Church of the Brethren
Kokomo Church of the Brethren
Kosciusko County Community Foundation
Labor Day Family Camp
Lafayette Church of the Brethren
Middlebury Church of the Brethren

Lake City Bank
Liberty Mills Church of the Brethren
Lincolnshire Church of the Brethren
Manchester Church of the Brethren
Midwest Collage Society
Milford Kiwanis
The Millwood Window Store
Northern Indiana District Conference
Northview Church of the Brethren
Peru Church of the Brethren
Pike Creek Church of the Brethren
Pine Creek Church of the Brethren
Pipe Creek Church of the Brethren
Pleasant Chapel Church of the Brethren
Pleasant Dale Church of the Brethren
Plymouth Church of the Brethren
Portland Church of the Brethren
Prince of Peace Church of the Brethren
Rock Run Church of the Brethren
Rossville Church of the Brethren
Salamonie Church of the Brethren
Shepherd's Heart Fellowship
South Central District Church of the Brethren
Steffen Giving Fund
Union Church of the Brethren
Union Center Church of the Brethren
Union Grove Church of the Brethren
Upper Fall Creek Church of the Brethren
Wabash Church of the Brethren
Walnut Church of the Brethren
White Branch Covenant Brethren Church





GIVING OPPORTUNITIES

There are many ways you can **support the ministry** of Camp Mack.

Donate anytime by **mailing a check** or by clicking on **DONATE** at **CampMack.org**.

Donate your time **volunteering** in the kitchen, counseling campers, or fixing up camp. Volunteers make a lasting impact on Camp Mack and the people who come here.

Be part of a Camp Mack **fundraising event**: the Annual Dinner, The Camp Mack Challenge, Camp Mack Giving Day, and the Camp Mack Festival.

GIVING COMMUNITIES

Waubee Lake has sustained Camp Mack for generations. **The Waubee Community** recognizes those individuals who contribute on a monthly basis to sustain Camp Mack in all seasons. Automatic giving can be set up through the Camp Mack website or your bank.

The Artesian Well has provided water for many years. **The Artesian Community** recognizes individuals who have included Camp Mack in their planned giving. These gifts help to grow Camp Mack's endowments and fund other special projects.

Please **send checks** to:
Camp Alexander Mack
PO Box 158
Milford, IN 46542

Online:
Campmack.org and click "Donate" in the top right corner

Connect with Todd Eastis at **todd@campmack.org** or **574-658-4831** to learn more.



From the Indiana Camp Board Chair

It has been my privilege to experience the sanctuary that is Camp Mack for more than 60 years. Although I sometimes recognize feelings of nostalgia for “the way things used to be”, I am even more grateful than ever for the ways that I see God’s hand continuing to work through Camp in both old and in new ways.

Your Indiana Camp Board is made up of 12 voting members, 3 members selected by each Church of the Brethren District in Indiana and 4 at-large members who are affirmed by the districts and represent a variety of constituents. The District Executive Minister from each district also serves. Each year we typically meet 5-6 times for full board meetings and 4-6 times for committee meetings. I appreciate the compassion and caring that our board members exhibit as we seek to ensure that all who are affected by Camp Mack’s ministries experience God’s love in a Christ-centered, faith-forming, safe, and inclusive manner.

We continue to experience some effects from the recent pandemic. For example, the number of children in our summer camps has not yet returned to pre-pandemic levels. But at the same time, earnest efforts on the part of our staff and volunteers have enabled us to catch up on many much-needed repairs and upkeep while also remodeling Ulrich Lodge. With our improved staffing and new ministries, I believe we are better than ever able to respond to God’s calling in the future.

I thank God for the life-changing ministries that Camp Mack has provided over the past 98 years, and I pray that God will use the people and programs in this hallowed place for even more miraculous ministries over Camp’s next century. I believe that there are exciting and awesome times ahead.

Thank you for all that you do to support our mission at Camp Mack through your prayers, your time, your money, and your caring. Truly, may God’s kingdom come and will be done on earth as it is in heaven.

Norman S. Waggy, MD

Norm Waggy, 2023 Chair of the Indiana Camp Board

Indiana Camp Board

Norm Waggy – Northern Indiana representative – Board Chair
Don Anderson – Northern Indiana representative – Board Vice-Chair
DeEtta Balser – Board appointee – Board Treasurer
Stephen Egolf – South/Central Indiana representative – Board Secretary
Lori Crain – At large representative
Dick Fife – South/Central representative
Kim Gray – At large representative
Allan Kauffman – At large representative
Edward Pippenger, Jr. – Northern Indiana representative
Cindy Ritter – South/Central Indiana representative
Jim Shively – At large representative
Torin Eikler – Northern Indiana District Executive Minister
Laura Stone – South/Central Indiana District Executive Minister



Camp Mack Staff

Gene Hollenberg, Executive Director
Galen Jay, Facilities Director
Jessica Kreider, Program Director
Vanessa Bohannon, Food Services Director
Deanna Beckner, Guest Services Director
Todd Eastis, Director of Business and Development
Hal Browning, Housekeeping Supervisor
Cory Charlwood, Assistant Facilities Director
Hunter Jackson, Assistant Program Director
David Beck, Kitchen Supervisor
Rana Williams, Office Manager
Brittany Hartman, Accounts Receivable
Brad Hardesty, Facility
Ben and Val Brubaker, BVS volunteers



Our Philosophy

BELIEVING that the quiet beauty of a natural setting creates a strong sense of the reality of God, **we will develop** this center in ways that will enhance its use as an environment in which persons are moved into a closer relationship with our God and all of creation.

BELIEVING in our deep connections to all living things, **we will share** that belief so that through our programs and experiential opportunities persons will be challenged to take added responsibility for the human and natural world in which God has placed them.

BELIEVING that the closeness of shared life at this set apart place can provide a model for what it means to be the body of Christ, **we will seek** to involve leaders who themselves earnestly seek to know and share God's love and are able to shape experiences in which that love can be reality for others.

BELIEVING in the God-gifted value of each person, **we will seek** ways to help persons value themselves and to discover and develop their own skills. We will provide quality Christian education, including serious Bible study, encouraging them to hear the call to a deepened faith and discipleship to Jesus Christ.

BELIEVING in the shared ministry of the church, **we will nurture** strong relationships with congregations, districts, the denomination, and ecumenical groups. We will also seek to help persons of all ages understand and internalize the values of the church, attempting to strengthen their ties to local churches and encouraging a greater sense of identity with the Church of the Brethren and believers everywhere.

Mission: Camp Alexander Mack provides a sanctuary where all people are welcomed to connect with God, experience creation, and build Christian community.

Vision: To be a sanctuary where all who are served find a safe and inclusive environment where they can learn of Christ, renew their spirit, and experience God.

CAMP ALEXANDER MACK
PO Box 158
1113 E. Camp Mack Rd.
Milford, IN 46542

574-658-4831
CampMack.org

