

# A New Day Dawning

2021 Annual Report
CAMP ALEXANDER MACK





# From the Executive Director

The way of the righteous is like morning light that gets brighter and brighter till it is full day.

Proverbs 4:18 (CEB)

Dear Friends of Camp Mack,

I recently stood in the cold morning air facing eastward awaiting the sunrise. The sky was filled with deep blues and purples transitioning into red until the sun crested the horizon. In that moment, everything changed. The darkness was replaced with bright orange and yellow light that gradually brightened until the sun revealed the day.

The writer of Proverbs reminds us that looking for and following God's path begins

slowly with only promise, but we can be sure that the promise will be fulfilled if we

watch and wait with faith and expectation.

As we reflect on 2021, we know that there is A New Day Dawning for Camp Mack. Our programs are coming back with new life and vitality. New ideas have come forward, and we look with anticipation for the ministries they will provide. We have been blessed with a caring community and reminded daily of God's great love.

With great expectation, we await the morning light. Likewise, we anticipate the many ways Camp Mack will impact the lives of people in need of the Good News and the sanctuary of this community.

Thank you for your prayers and the many contributions of time and money that empower our ministry of hospitality.

In Christ's love.

Gene Hollenberg, Executive Director

Camp Alexander Mack provides a sanctuary where people connect with God, experience creation, and build Christian community.

# A New Day Dawning

The song *10,000 Reasons* by Matt Redman and Jonas Myrin says this in the first verse:

The sun comes up; it's a new day dawning. It's time to sing your song again. Whatever may pass and whatever lies before me, Let me be singing when the evening comes.

A New Day is Dawning and we sing God's praises for what has been accomplished. We look forward to the future with confidence and hope, and when we move on to the next opportunities God brings us, our songs will continue.

There is an excitement that we can feel here at Camp Mack. We see the impact of physical improvements and the joy of our guests. We hear laughter, the sounds of worship, and the quiet voice of the Holy Spirit in silence. The expectation of what God can do in this place and with this ministry brings us to the edge of wonder.

Camp Mack is developing long-term strategies to use our facilities in the best possible way while maintaining the character and beauty of our landscape. We are reaching out to find new relationships and ministries to extend God's love and care.

Just as the wise builder in Matthew 7 builds on the rock, so Camp Mack builds on a foundation of strong financial support, dedicated volunteers, traditions of excellence, and a desire to continue providing sanctuary to all people. From this solid position, new opportunities to reach out, in ways we haven't imagined, will be realized.

Let us look toward the horizon with great expectation; then, we can truly *sing like never before*.



#### **CELEBRATIONS**





With the help of our financial supporters and volunteers, 2021 was an exciting year full of accomplishments. We thank God for so many wonderful gifts, particularly the people who keep this ministry strong.

#### In 2021 we:

- Welcomed campers back in a safe environment
- Completed a solar energy project providing cleaner energy and more stable finances
- Completed the Esther and John Hamer Health Center
- Completed phase two of the Peace Garden overlooking Lake Waubee
- Served a growing number of people in personal and family retreats
- Welcomed several new groups to the Camp Mack community
- Completed a three-year strategic plan and developed a plan for the next three years
- Made improvements to many buildings and structures
- Received grants for CPR training, Wi-fi improvement, and building improvements

#### Each new day at Camp Mack brings opportunities for:



**Exploring Creation** 



Playing hard



Working together



Learning new skills



Developing leadership



Facing new challenges



Having fun



**Praising God** 



Serving others

# FINANCIAL INFORMATION

Unaudited reports from December 31, 2021

#### **Summary of Financial Position**





	2021		2020	2019*	
<b>Current Assets</b>					
Cash and other assets on hand	\$ 69,703	\$	100,817	\$	65,379
Restricted assets	\$ 739,989	\$	788,396	\$	990,409
Inventory	\$ 26,798	\$	23,153	\$	23,153
Fixed assets	\$ 4,423,407	\$	4,193,572	\$	3,792,468
<b>Total Current Assets</b>	\$ 5,259,897	\$	5,105,938	\$	4,871,409
<b>Liabilities and Equity</b>					
<b>Current Liabilities</b>					
Payables and Deposits	\$ 18,022	\$	16,548	\$	9,419
Funds held in trust	\$ 16,153	\$	5,431	\$	926
Indebtedness	\$ 641,719	\$	531,870	\$	196,225
Total Liabilities	\$ 675,894	\$	553,849	\$	206,570
<u>Equity</u>					
Temporarily Restricted Assets	\$ 704,805	\$	656,276	\$	600,794
Equity Accounts	\$ 150,764	\$	150,764	\$	150,764
Opening Balance Equity	\$ -	\$	-	\$	-
Retained Earnings	\$ 3,745,061	\$	3,914,308	\$	4,293,475
Net Revenue	\$ (16,627)	\$	(169,259)	\$	(380,194)
Total Equity	\$ 4,584,003	\$	4,552,089	\$	4,664,839
<b>Total Liabilities and Equity</b>	\$ 5,259,897	\$	5,105,938	\$	4,871,409

#### **Summary of Financial Activities**†

	2021		2020		2019*
Revenue					
Retreats and Events	\$ 89,802	\$	113,260	\$	202,333
Brethren Camps	\$ 134,718	\$	74,999	\$	210,652
Other Camps	\$ 153,743	\$	-	\$	173,901
Other Income	\$ 38,541	\$	70,162	\$	58,712
Individual Gifts	\$ 265,387	\$	244,398	\$	132,611
Allocated Gifts	\$ 99,551	\$	159,248	\$	21,896
<b>Fundraising Activity</b>	\$ 38,210	\$	52,597	\$	64,842
Grants	\$ 157,041	\$	-	\$	-
Total Revenue	\$ 976,993	\$	714,664	\$	864,947
Expenses					
Operations	\$ 372,220	\$	431,948	\$	519,748
Facility/Maintenance	\$ 184,714	\$	142,925	\$	141,200
Administration	\$ 255,381	\$	97,559	\$	180,651
Fundraising	\$ 6,305	\$	1,365	\$	14,996
<b>Total Expenses</b>	\$ 818,620	\$	673,797	\$	856,595
Operational Balance	\$158,373		\$40,867		\$8,352





<sup>&</sup>lt;sup>†</sup> The operational balance does not reflect depreciation, endowment funds, or fundraising for capital projects.

<sup>\*</sup> Revenue and Expenses from 2019 reflect adjustments made after a professional review and compilation of financial statements. Adjustments covered a four-year period and were recorded in December 2019.



## PLANTING THE FUTURE Capital Campaign

The *Planting the Future* capital campaign began in 2019 with the goal of raising 1.1 million dollars to establish a strong foundation for the future through strategic planning and the development of an outdoor education program. With these goals completed, the rest of the funds were to be used for modernization of our facilities.

We had hoped to complete the campaign in 2021, but the pandemic interrupted, so our goal now is to finish at the end of 2022. The financial report of the campaign shows that we are very close to reaching our goals.

Already, the funds have paid for the Esther and John Hamer Health Center and attached restrooms between the John Kline Welcome Center and Quinter-Miller Auditorium. This building has been an incredible benefit to our campers and guests. We also have nearly completed the Peace Garden, a beautiful destination within Camp Mack. The last phase will be finished in the early fall of 2022.

The next step is the transformation of Ulrich House into an adult retreat center. This work will begin in the summer of 2022 with the installation of an elevator to reach all three levels of the building. When the building is complete it will have new family restrooms, newly refreshed rooms with sound insulation and upgraded electrical service, air conditioning, and new carpet and furnishings.

If you would like the latest information about how you can participate through volunteering or financial contribution, please call the camp office or check out campmack.org/planting-the-future.

#### **Planting The Future Financial Report**

	Budgeted	Spent		
Strategic Planning	\$ 133,000	\$	133,000	
Staffing	\$ 79,000	\$	78,293	
Outdoor Education	\$ 20,000	\$	20,000	
Campaign Expense	\$ 68,000	\$	48,107	
<b>Total Initial Expenses</b>	\$ 300,000	\$	279,400	
Health Center	\$ 285,000	\$	309,785	
Ulrich House	\$ 515,000	\$	-	
<b>Total Modernization</b>	\$ 800,000	\$	309,785	
Total	\$ 1,100,000	\$	589,185	

Cash on Hand	\$ 294,772
<b>Outstanding Pledges</b>	\$ 73,769
Amount Spent	\$ 589,185
Amount Raised	\$ 957,726
Amount to Goal	\$ 142,274





## 2021 CONTRIBUTORS

### We are truly thankful for these families and individuals who gave so generously this year.

Erica & Jeff Adler Charles Albert Dixie Alexander Maria & Aaron Alexander Don & Keri Anderson Thomas Andrews Toni & David Annis Anonymous Beth Arnold Julie Ann Baker-Brin Becky & Paris Ball-Miller Sam & DeEtta Balser Linda & Wayne Barkey Phil & Marsha Barkev Marita & Robert Barsoda Christine Bates Kay & Jim Bates Monte Bates Jean Bauer Jeff Baumann & Amv Eberly-Baumann Twila & Ron Beahm David Beck Deanna Beckner Dennis & Beth Beckner Angilee Beerv Beth Beery David Beery Dean Beery Abe and Jo Ellen Bernstein David Bever Diana & Mike Bever Tom & Ruth Ann Bever Carol Bianchini George & Linda Blair Michelle Blough Vanessa & Phil Bohannon John & Carolyn Bollinger Grace Bollinger David Bontrager Shirley Braner Kelley Brenneman & Brandon Curry Cheryl Bright Rex & Vivian Brock Mindy Brooks Deborah & Blair Brown Tom. Ann. & Jasmine Brown Hannah Brubaker Laura Brubaker Sally & Tim Brubaker

Gwendolyn Brumbaugh Amy & Jim Brumbaugh-Smith Ed Bryan Peggy Bryant Barry & Diana Bucher Darlene Bucher John Bunch Martha Burger Alan William Cable Amv Cannon Carole Carey & Victor Hare Elizabeth Charlwood Brenda Cochran Dennis & Cynthia Cole Deb Cook Clinton Coon Becky & Bruce Copeland David & Jane Cox Lori & Steven Crain Elizabeth Creech Kathy Denney Judy & Stephen DePue Carl & Evelyn Detwiler Ruth & Mike Dilling Terry & Rhonda Dorn David Doudt & Kim Ebersole Marilyn & Casey Drudge Colleen Eastis Todd Eastis Roger & Mim Eberly Karen Egley Judy Egolf Stephen Egolf Bev & Joel Eikenberry Debra Eisenbise Alan & Linda Eller Wendy Erbaugh Nina Evans Diane Eveland Dean & Lorita Everest Karen & James Farlow Nancy Faus David & Becky Felix Gregg Ferguson Sharon & Dick Fife Darby Fiitzsimmons Gary & Deb Fitzsimmons Beth Flory Justin Flory

Marta Flory Elizabeth Fourman Sue & Ed Freel Rita & Merritt Freer Kenneth Fry Mike & Sharon Fry Paul & Kathleen Fry-Miller Patricia & Brandon Gall Sam & Kelly Geckler Steve & Janelle Graber Mary Ruth Graham Dick & Marilyn Groves Lois Guess Paul Haffner Mary Hagen Phyllis Hall Esther Rinehart Hamer Harriet Hamer & Abram Bergen Laura Hammer Gary & Cinda Haney Jan & Brad Hardesty Ann & John Hartsough Alisa Hein Seth & Laina Hendricks Pam Higgins & Steve Naragon Jessamine Hippensteel Lena Hipsher Nora Hochstetler Bill & Amy Hollenberg Gene & Pam Hollenberg Rebecca Hollenberg Bryan & Debra Holliman D. Hollinger John & Carol Hollinger Judianne Hollinger Don & Marlene Hoopingarner Pam Hoopingarner-Boye Nancy Hoover Bryon Horn Carol & Dennis Horn Leon & Belva Horn Beth & Jerry Hostetler Rebekah Houff Svlvia & Keim Houser Jeff & Erika Hummel Dennis Hunt Tom & Jan Hurst Jeanna Johnson

Leann Johnston

Jeff Jones Myrtis Justiniano Allan Kauffman & Carol Miller Herman & Connie Kauffman Kathv Keck Steven Keim Laura & Chris Kelsey Evelyn & Bill Kilgore Joann Kilmer Greg & Lynette Kirkdorffer Dorothy Kistler Kimberly Koczan Dave & Judy Kreider Jessica Kreider Betty & Lynn Kreider Betsy Kuecker Diana Lahr Peg & James Lalley Geraldine Lantz Joan & Mark Laudeman Mary Lawson Phyllis Leininger Donna & Larry Lesh William Leverton Marvin & Sara Loutsenhizer Jessica & Eric Ludemann Dave Mastic Nancy & Jim McBride Ryan & Rosalie McBride Wilbur McFadden Richard & Kay Method Reta Middaugh Ruth & Lew Middleton Craig Miller Chad & Stephanie Miller Nancy & Tom Mishler Gary & Dee Montel Lessie & Merl Montel Janet Moorman Kay Morehouse Kathleen Morphew Carolyn Mosson Don & Paula Mumaw Kylea Mumaw Victoria & Donald Mumaw Jim Myer Ron & Jeanne Myer Jan & Ron Nicodemus Deanna & Lorell Nihart Paul & Carol Nye Clara Nymeyer Irene Ott Marianina Patton-Parsons George & Elaine Peterson Kelly & Phillip Peterson Beverly & Ron Petry Daniel & Amy Petry Janet & Eugene Phillips Edward Pippenger, Jr. Marvene & Lamar Pippenger

Deb Jones

Bill & Rosemary Pletcher Margaret & Howard Pletcher David Pressler Kathleen Price Frank & Jennie Ramirez Francisco Ramirez Amy & Steve Reed Eric Reichenbach Patty Renbarger Karin & Hugh Rettinger Herb & Pat Reuter Dan & Mary Riccius Mark & Yvonne Riege Anna Ritchev-Moore Dorothy & Ron Ritchey-Moore Ruth Ritchey-Moore James & Cynthia L. Ritter Krista & Brian Robbins



Brad & Lena Robinson Rob & Deb Roe Catherine & Mark Roebuck Janel Rogers Eugene & Delora Roop Karen & David Royer Betty Runion Flawn & Nancy Sailor Joan & Robert Sanbloom Alan & Joellen Sands Sandra Schneider Pamela & Todd Shafer Roger Sherer Gwen & Gary Sherman Jim & Amy Shively Paula & Robert Shively Larry Shively Jillaine & Orlo Shoop Janet & John Shoue Wvlan Shultz Gary & Pequita Sissom

Byron & Mary Eloise Smith Lois Smith Beth Snider Dana & Nelda Snider Marj & Dan Snider Jerry & Karen Snyder Thomas Snyder Beth Sollenberger & Tim Morphew Coreen Spencer Glenn & Linda Starr June Stealy Linda & Daniel Steele Nanette Steele Rov Stern Jeff & Tonja Stern-Gilbert Amy & Tim Strycker Phil & Joyce Anne Tomson Robert Tully Jean Updike Carol Valencourt Kurt Vardaman Cindy Vest Miriam Wagner Betsy & John Wagoner Jerry & Jan Warstler Bev Weaver & Duane Grady Jerry & Pam Weaver Mary Weimer Doris & Robert Weinley Dorothy Weldy Michelle Wells Joel Wendel John & Helen Wenger Susie & Bill Weybright Sharon Whetstone Robert Whitmer Marie Willoughby Amy Winebrenner Sam & Michelle Wysone Dick & Marilyn Yoder Holly & Nick Yoder John David Yoder Marcia & William Young Ferne Zabezensky Brian & Kyla Zehr Alan Zerkel



# 2021 Contributing Churches, Businesses, and Organizations

Amazon Smile

Anderson Church of the Brethren
Beacon Heights Church of the Brethren
Bethany Church of the Brethren
Blissville Church of the Brethren
Bremen Church of the Brethren
Buck Creek Church of the Brethren
Buffalo Church of the Brethren
Camp Creek Church of the Brethren
Cedar Creek Church of the Brethren
Cedar Creek Church of the Brethren
Cedar Lake Church of the Brethren
Cender & Company office staff in memory of

Wilma Cender Columbia City Church of the Brethren Community Foundation of Elkhart County Creekside Church of the Brethren Crest Manor Church of the Brethren Eel River Community Church of the Brethren Elkhart Valley Church of the Brethren The Eloise Eberly Trust Goshen City Church of the Brethren Guernsey Church of the Brethren Hand Family Foundation Hickory Grove Church of the Brethren Huntington Church of the Brethren Kokomo Church of the Brethren Kosciusko County Community Foundation Lafavette Church of the Brethren Liberty Mills Church of the Brethren Lincolnshire Church of the Brethren Little Pine Church of the Brethren Living Faith Church of the Brethren Lower Deer Creek Church of the Brethren Manchester Church of the Brethren Maple Grove Church of the Brethren Marion Church of the Brethren

Middlebury Church of the Brethren Milford Kiwanis

The Millwood Window Store
Nappanee Church of the Brethren
Nettle Creek Church of the Brethren
New Paris Church of the Brethren
North Webster Church of the Brethren
North Winona Church of the Brethren
Northview Church of the Brethren
NUCOR Building Systems
Nu-Mill Inc.

Peru Church of the Brethren Pike Creek Church of the Brethren Pine Creek Church of the Brethren Pipe Creek Church of the Brethren Pleasant Chapel Church of the Brethren Pleasant Dale Church of the Brethren Plymouth Church of the Brethren Portland Church of the Brethren Prince of Peace Church of the Brethren Pyrmont Church of the Brethren Rock Run Church of the Brethren Rossville Church of the Brethren Salamonie Church of the Brethren Shepherd's Heart Fellowship South Central District Church of the Brethren Steffen Giving Fund Union Church of the Brethren Union Center Church of the Brethren Union Grove Church of the Brethren Upper Fall Creek Church of the Brethren Wabash Church of the Brethren We Grow With Love West Goshen Church of the Brethren White Branch Church of the Brethren





# GIVING OPPORTUNITIES

There are many ways you can support the ministry of Camp Mack.

Donate anytime by mailing a check or by clicking on DONATE at CampMack.org.

Donate your time **volunteering** in the kitchen, counseling campers, or fixing up camp. Volunteers make a lasting impact on Camp Mack and the people who come here.

Be part of a Camp Mack **fundraising event**: the Annual Dinner, 5K Run/Walk, Camp Mack Giving Day, and the Camp Mack Festival.

#### **Giving Communities**

Waubee Lake has sustained Camp Mack for generations. The Waubee Community recognizes those individuals who contribute on a monthly basis to sustain Camp Mack in all seasons. Automatic giving can be set up through the Camp Mack website or your bank.

The Artesian Well has provided water for many years.

The Artesian Community recognizes individuals who have included Camp Mack in their planned giving. These gifts help to grow Camp Mack's endowments and fund other special projects.

Please send checks to: Camp Alexander Mack PO Box 158 Milford, IN 46542

Online: Campmack.org and click "Donate" in the top right corner

Connect with Todd Eastis at <a href="mailto:todd@campmack.org">todd@campmack.org</a> or 574-658-4831 to learn more.



# From the Indiana Camp Board Chair

Working to establish policies and make decisions that will support Camp Mack's mission – "to provide a sanctuary where people connect with God, experience creation, and build Christian community" involves much directed activity behind the scenes. I am pleased to report that Camp Mack is served by a Board of deeply committed, skilled individuals working together to plan for and implement the actions necessary to address both current needs and to prepare to serve new constituents. 2021 saw the completion of the Hamer Health Center that, with its central location, not only provides for the health needs of campers, but also provides accessible restroom facilities for those using Quinter Miller Auditorium.

Coping with the pandemic has been a significant challenge, but having faith that Camp Mack would handle it successfully, the Board decided to use this time of reduced customer services to address a number of physical plant maintenance issues and to install solar panels to reduce energy costs and set an example of conserving creation for all who use the Camp. The Finance Committee has completed the implementation of procedures to provide ongoing monitoring of both revenue and expenses to help ensure financial stability into the future. We are now prepared, thanks to the generous support of grants and the Camp Mack family, to significantly expand services.

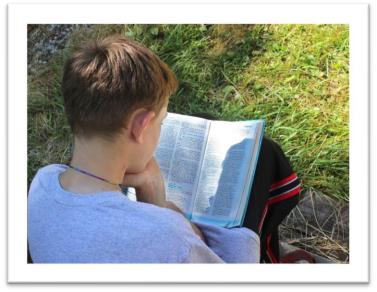
2021 was also the occasion of the development of our next three-year Strategic Plan. This plan includes the development of a ten-year Master Plan, expanding the outdoor education programs and marketing them to public schools and others, and expanding retreat and team building programs. With the continued support of our expanding constituent groups, we look forward to additional growth to sustain our current programs and extending our critical mission to others. Thanks for all you do to support the mission of Camp Mack.

Jim Shively Board Chair

### **Indiana Camp Board**

Jim Shively – At large representative – Board Chair
Laura Van Voorhis – At large representative – Board Vice-Chair
Norm Waggy – Northern Indiana representative – Board Secretary
Don Anderson – Northern Indiana representative
DeEtta Balser – Board appointee – Board Treasurer
Jim Bates – South/Central Indiana representative
Stephen Egolf – South/Central Indiana representative
Kim Gray – At large representative
Allan Kauffman – At large representative
Edward Pippenger, Jr. – Northern Indiana representative
Cindy Ritter – South/Central Indiana representative
Torin Eikler – Northern Indiana District Executive





### Camp Mack Staff

Gene Hollenberg, Executive Director
Jessica Kreider, Program Director
Galen Jay, Facilities Director
Vanessa Bohannon, Food Services Director
Deanna Beckner, Guest Services Director
Todd Eastis, Director of Business and Development
Kristen Werling, Outdoor Education Coordinator
Cassidy Conrad, Assistant Facilities Director
David Beck, Kitchen Supervisor
Miriam Zielinski, Kitchen Supervisor
Brittany Hartman, Accounts Receivable
Ruth Dilling, Accounts Payable
Brad Hardesty, Facility and Housekeeping



CampMack.org

Mission: Camp Alexander
Mack provides a sanctuary
where people connect with
God, experience creation,
and build Christian
community.

Vision: To be a sanctuary where all who are served find a safe environment where they can learn of Christ, renew their spirit, and experience God.

BELIEVING that the quiet beauty of a natural setting creates a strong sense of the reality of God, we will develop this center in ways that will enhance its use as an environment in which persons are moved into a closer relationship with our God and all of creation.

BELIEVING in our deep connections to all living things, we will share that belief so that through our programs and experiential opportunities persons will be challenged to take added responsibility for the human and natural world in which God has placed them.

BELIEVING that the closeness of shared life at this set apart place can provide a model for what it means to be the body of Christ, we will seek to involve leaders who themselves earnestly seek to know and share God's love and are able to shape experiences in which that love can be reality for others.

BELIEVING in the God-gifted value of each person, we will seek ways to help persons value themselves and to discover and develop their own skills. We will provide quality Christian education, including serious Bible study, encouraging them to hear the call to a deepened faith and discipleship to Jesus Christ.

BELIEVING in the shared ministry of the church, we will nurture strong relationships with congregations, districts, the denomination, and ecumenical groups. We will also seek to help persons of all ages understand and internalize the values of the church, attempting to strengthen their ties to local churches and encouraging a greater sense of identity with the Church of the Brethren and believers everywhere.