



**Praying
Faithfully**

**Working
Diligently**

**2020 Annual
Report
CAMP
ALEXANDER
MACK**





From the Executive Director

***Rejoice always, pray without ceasing, give thanks in all circumstances;
for this is the will of God in Christ Jesus for you.[†]***

Dear Friends of Camp Mack,

We have all had a difficult year. Some of us lost friends and loved ones; others experienced isolation and the loss of community; and many faced financial difficulties. For Camp Alexander Mack, we have had to deal with all three.

This reminder from 1 Thessalonians has been our way to find joy and purpose during uncertainty and anxiety about the future of this ministry. When we placed our priority on prayer, God blessed us with opportunities to serve, community action and support, and abundant generosity. We connected with families in new ways. We collaborated with other ministries. We partnered with volunteers, churches, and foundations to improve our facilities and programs.

Praying Faithfully created opportunities for **Working Diligently** through the challenge of 2020. As we share this report with you, I hope you will see the power of prayer combined with focused effort in maintaining a stable financial foundation that continues to meet our mission.

Thank you for the prayers and contributions that ensure Camp Mack continues to be a sanctuary where people connect with God, experience creation, and build Christian community.

In Christ's love,

Gene Hollenberg, Executive Director

[†] 1 Thessalonians 5:16-18 (New Revised Standard Version)

CELEBRATIONS



What did we accomplish in 2020?

- Built a high ropes challenge course in the wilderness area
- Invested in a solar power system to cover the cost of electric power
- Began building the Esther and John Hamer Health Center
- Completed phase one of the Peace Garden overlooking Lake Waubee
- Provided daily activities for families throughout summer weekdays
- Ran an online camp experience for camp families
- Created virtual means of connecting: an at-home camp experience, virtual campfires, and a Giving Day celebration
- Served as a safe space for a Warsaw homeless ministry
- Provided opportunities for families to connect using camp lodging through the summer and fall
- Made improvements to many buildings and structures



Praying Faithfully

In March 2020, the camp staff was gearing up for a very busy spring. We had several large groups ready to experience the sanctuary of Camp Mack. Early on, however, we began to get concerned.

The biggest question was whether we could hold our Annual Dinner set for March 20th. We purchased the food for the event on March 13th and postponed the dinner on March 15th when the State of Indiana ordered a shutdown. Within two weeks, we canceled summer camp and every event through the end of July.

During the difficult early days of the pandemic, there was little we could do but pray and trust that God would give us opportunities to meet the challenge ahead. Our staff and Board were concerned about how we would pay our bills and provide ministry to people seeking sanctuary. So, individually and together online, we prayed.

For many, 2020 will be identified by what was lost, and without a doubt, these losses are real. Many have suffered greatly. For Camp Mack, however, this will always be identified as a year of prayer and grace.

The challenges we faced were frightening, but the peace we gained in prayer was only the first gift. God provided clarity and showed us a path to continued ministry.

Soon, we began to respond to the information at hand. When the government passed relief, we were among the first to receive a PPP loan. As that money ran out, we found new sources of income.

Our donors stepped up and shared, some passing on their stimulus checks. When work needed to be done, volunteers showed up and provided us their ministry. Time and time again, when it seemed we might have to make drastic reductions, a gift would come or a new opportunity would be provided.

While we continue to mourn the loss of a year of summer camp and ministry provided to so many groups, we now know how much we rely on the love and grace of God as shown to us through you, our supporting community. [Praying Faithfully](#) is our firm foundation.

Working Diligently



From the beginning, the Board and staff made it clear that our trust was in God; however, we also needed to prepare and act responsibly in pursuing all open doors.

As the normal work of preparing lodging, planning meals, and scheduling activities abruptly ended, we had to pivot to new goals. We developed a new austerity budget. Preparation for new ways to provide ministry began. Creativity sparked innovation in finding new streams of income.

Beyond Paycheck Protection loans. Camp Mack reached out to local foundations and other groups for grants and found congregations, local businesses, and individual donors to fund specific projects like the Jacob's Well pavilion roof, Quinter-Miller Auditorium lower roof, a concrete walkway from Quinter-Miller Auditorium to new public restrooms, and new windows in Sarah Major Lodge.

Volunteers and staff refreshed rooms in Sarah Major Lodge, painted the interior of the W-Cabins, and painted Arky Parky. Grants were used to increase signal strength for wi-fi and complete the first phase of the wilderness management plan.

The guest service and food service departments continued ministry and developed income streams. Outdoor education created programs to appeal to local groups and students in order to increase awareness and provide income. Special events were planned to raise donations. Camp staff committed to continuing the work even with loss of benefits and some salary.

In December of 2019, Camp Mack received a large grant to build a challenge course in the wilderness area. That project started work in late spring and was completed over the summer.

Planting the Future projects were authorized by the Indiana Camp Board in early summer. The first phase of the Peace Garden was built by volunteers and staff. Board approval for the Esther and John Hamer Health Center is the first major campaign project to modernize facilities.

Beyond the challenge course and Peace Garden, volunteers were essential in providing backup to food service, woodworking, grounds clean-up, and many other important tasks. A committee of program volunteers, parents, and youth campers gave essential feedback for planning summer camp 2021.

The Camp Mack community: volunteers, Board, and staff have been **Working Diligently** to use the gifts God has given us to keep this ministry strong and ready to serve.

2020 DONORS

We are truly thankful for these families and individuals who gave so generously this year.

Erica & Jeff Adler
Duke & Linda Aldridge
Dixie Alexander
Maria & Aaron Alexander
Mamie Ameling
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 Marcia Young
 Kyla & Brian Zehr
 Alan & Mary Zerkel



2020 Contributing Churches, Businesses, and Organizations

Agape Church of the Brethren
The Albert W. & Veulah M. LaFevre Foundation
Anderson Church of the Brethren
Arcadia Church of the Brethren
Beacon Heights Church of the Brethren
Bethany Church of the Brethren
Blissville Church of the Brethren
Blue River Church of the Brethren
Bremen Church of the Brethren
Buck Creek Church of the Brethren
Buffalo Church of the Brethren
Cardinal Sales
Camp Creek Church of the Brethren
Cedar Creek Church of the Brethren
Cedar Lake Church of the Brethren
Cender & Company
Church of the Brethren Women's Fellowship
Columbia City Church of the Brethren
Community Foundation of Elkhart County
Creskide Church of the Brethren
Crest Manor Church of the Brethren
Eel River Community Church of the Brethren
Elkhart Valley Church of the Brethren
First United Church of Christ – Bremen
Goshen City Church of the Brethren
Guernsey Church of the Brethren
Hand Family Foundation
Hickory Grove Church of the Brethren
Huntington Church of the Brethren
KampCo
Kokomo Church of the Brethren
Kosciusko County Community Foundation
Lafayette Church of the Brethren
LaPorte Church of the Brethren
Liberty Mills Church of the Brethren
Lincolnshire Church of the Brethren

Living Faith Church of the Brethren
Manchester Church of the Brethren
Maple Grove Church of the Brethren
Middlebury Church of the Brethren
Milford Kiwanis
The Millwood Window Store
Nettle Creek Church of the Brethren
New Paris Church of the Brethren
Noble County Farm Bureau Insurance
North Webster Church of the Brethren
North Winona Church of the Brethren
Northview Church of the Brethren
Peru Church of the Brethren
Pike Creek Church of the Brethren
Pine Creek Church of the Brethren
Pipe Creek Church of the Brethren
Pleasant Chapel Church of the Brethren
Pleasant Dale Church of the Brethren
Plymouth Church of the Brethren
Portland Church of the Brethren
Prince of Peace Church of the Brethren
Pymont Church of the Brethren
Rock Run Church of the Brethren
Rosenberger Family Charitable Trust
Rossville Church of the Brethren
Salamonie Church of the Brethren
Shepherd's Heart Fellowship
Shiloh Christian Church
Union Church of the Brethren
Union Center Church of the Brethren
Union Grove Church of the Brethren
Wabash Church of the Brethren
West Goshen Church of the Brethren
White Branch Church of the Brethren



FINANCIAL INFORMATION

Unaudited reports from December 31, 2020

Summary of Financial Position

	2020	2019*	2018
<u>Current Assets</u>			
Cash and other assets on hand	\$ 100,817	\$ 65,379	\$ 103,234
Restricted assets	\$ 788,396	\$ 990,409	\$ 721,600
Inventory	\$ 23,153	\$ 23,153	\$ 44,594
Fixed assets	\$ 4,193,572	\$ 3,792,468	\$ 3,896,726
Total Current Assets	\$ 5,105,938	\$ 4,871,409	\$ 4,766,154
<u>Liabilities and Equity</u>			
<u>Current Liabilities</u>			
Payables and Deposits	\$ 16,548	\$ 9,419	\$ 12,553
Funds held in trust	\$ 5,431	\$ 926	\$ 8,606
Indebtedness	\$ 531,870	\$ 196,225	\$ 173,959
Total Liabilities	\$ 553,849	\$ 206,570	\$ 195,118
<u>Equity</u>			
Temporarily Restricted Assets	\$ 656,276	\$ 600,794	\$ -
Equity Accounts	\$ 150,764	\$ 150,764	\$ 273,105
Opening Balance Equity	\$ -	\$ -	\$ 250,880
Retained Earnings	\$ 3,914,308	\$ 4,293,475	\$ 4,101,502
Net Revenue	\$ (169,259)	\$ (380,194)	\$ (54,451)
Total Equity	\$ 4,552,089	\$ 4,664,839	\$ 4,571,036
Total Liabilities and Equity	\$ 5,105,938	\$ 4,871,409	\$ 4,766,154



Summary of Financial Activities†

		2020	2019*	2018
<u>Revenue</u>				
Retreats and Events	\$	113,260	\$ 202,333	\$ 243,373
Brethren Camps	\$	74,999	\$ 210,652	\$ 197,573
Other Camps	\$	-	\$ 173,901	\$ 169,078
Other Income	\$	70,162	\$ 58,712	\$ 45,483
Individual Gifts	\$	244,398	\$ 132,611	\$ 91,358
Allocated Gifts	\$	159,248	\$ 21,896	\$ 59,351
Fundraising Activity	\$	52,597	\$ 64,842	\$ 65,024
Total Revenue	\$	714,664	\$ 864,947	\$ 871,240
<u>Expenses</u>				
Operations	\$	431,948	\$ 519,748	\$ 538,444
Facility/Maintenance	\$	142,925	\$ 141,200	\$ 172,209
Administration	\$	97,559	\$ 180,651	\$ 93,685
Fundraising	\$	1,365	\$ 14,996	\$ 11,030
Total Expenses	\$	673,797	\$ 856,595	\$ 815,368
Operational Balance		\$40,867	\$8,352	\$55,872



† The operational balance does not reflect depreciation, restricted funds, or fundraising for capital projects.

* Revenue and Expenses from 2019 reflect adjustments made after a professional review and compilation of financial statements. Adjustments covered a four-year period and were recorded in December 2019.

PLANTING THE FUTURE

Capital Campaign

In 2019, we set a goal to raise \$1.1 million dollars by the end of 2021 to begin a strategic planning process, establish an outdoor education program, and modernize our facilities. \$300,000 was set aside for consulting services, fundraising expenses, staff support, a peace garden, and outdoor education. This portion of the campaign has been fully funded, and its implementation is nearly complete.

The other \$800,000 will be used to turn Ulrich House into a comfortable adult retreat center and summer staff residence. The plan for completion of this project involves:

1. Moving the health center to a new building.
2. Adding an elevator to access all three floors.
3. Adding a heating and cooling system.
4. Creating two additional multi-stall bathrooms on the upper level.
5. Refreshing and modernizing spaces to add sound insulation and more comfortable furnishings.

With funds already raised, construction on the *Esther and John Hamer Health Center* began in late October. This building will meet the needs of our summer campers and staff. It also will provide clean and comfortable public restrooms for our guests.

As pledges are fulfilled and new donations are received, each step of the process will begin. The more quickly we can close the campaign and reach our goal, the sooner we can welcome our adult guests to accommodations that meet their needs. It has been exciting to embark on this journey. **Praying Faithfully**, we are seeing how your generosity can make an incredible impact on the ministry of Camp Mack.



Planting The Future Financial Report

	Budgeted	Spent
Strategic Planning	\$ 133,000	\$ 133,000
Staffing	\$ 79,000	\$ 78,293
Outdoor Education	\$ 20,000	\$ 20,000
Campaign Expense	\$ 68,000	\$ 42,882
Total Initial Expenses	\$ 300,000	\$ 274,175
Health Center	\$ 285,000	\$ 251,650
Ulrich House	\$ 515,000	\$ -
Total Modernization	\$ 800,000	\$ 251,650
Total	\$ 1,100,000	\$ 525,825

Cash on Hand	\$ 131,237
Outstanding Pledges	\$ 133,269
Amount Spent	\$ 525,825
Amount Raised	\$ 790,330
Amount to Goal	\$ 309,670





GIVING OPPORTUNITIES

There are many ways you can support the ministry of Camp Mack.

Donate anytime by **mailing a check** or by clicking on **DONATE** at **CampMack.org**.

Donate your time **volunteering** in the kitchen, counseling campers, or fixing up camp. Volunteers make a lasting impact on Camp Mack and the people who come here.

Be part of a Camp Mack **fundraising event**: the Annual Dinner, 5K Run/Walk, Camp Mack Giving Day, and the Camp Mack Festival.

Giving Communities

Lake Waubee has sustained Camp Mack for generations. **The Waubee Community** recognizes those individuals who contribute on a monthly basis to sustain Camp Mack in all seasons. Automatic giving can be set up through the Camp Mack website or your bank.

The Artesian Well has provided water for many years. **The Artesian Community** recognizes individuals who have included Camp Mack in their planned giving. These gifts help to grow Camp Mack's endowments and fund other special projects.

Please send checks to:
Camp Alexander Mack
PO Box 158
Milford, IN 46542

Online: Campmack.org and click "Donate" in the top right corner

Connect with Todd Eastis at todd@campmack.org or 574-658-4831 to learn more

Indiana Camp Board

Jim Shively – At large representative – Board Chair
Laura Van Voorhis – At large representative – Board Vice-Chair
Norm Waggy – Northern Indiana representative – Board Secretary
DeEtta Balser – Board appointee – Board Treasurer
Don Anderson – Northern Indiana representative
Phil Barkey – At large representative
Jim Bates – South/Central Indiana representative
Stephen Egolf – South/Central Indiana representative
Allan Kauffman – At large representative
Edward Pippenger, Jr. – Northern Indiana representative
Cindy Ritter – South/Central Indiana representative
Torin Eikler – Northern Indiana District Executive
Beth Sollenberger – South/Central Indiana District Executive



Camp Mack Staff

Gene Hollenberg, Executive Director
Jessica Kreider, Program Director
Galen Jay, Facilities Director
Vanessa Bohannon, Food Services Director
Deanna Beckner, Guest Services Director
Todd Eastis, Director of Business and Development
Kristen Werling, Outdoor Education Coordinator
David Beck, Kitchen Supervisor
Brittany Hartman, Accounts Receivable
Ruth Dilling, Accounts Payable
Brad Hardesty, Facility and Housekeeping
Vonna Walter, Facility and Housekeeping

Mission: Camp Alexander Mack provides a sanctuary where people connect with God, experience creation, and build Christian community.

Vision: To be a sanctuary where all who are served find a safe environment where they can learn of Christ, renew their spirit, and experience God.

Our Philosophy

BELIEVING that the quiet beauty of a natural setting creates a strong sense of the reality of God, **we will develop** this center in ways that will enhance its use as an environment in which persons are moved into a closer relationship with our God and all of creation.

BELIEVING in our deep connections to all living things, **we will share** that belief so that through our programs and experiential opportunities persons will be challenged to take added responsibility for the human and natural world in which God has placed them.

BELIEVING that the closeness of shared life at this set apart place can provide a model for what it means to be the body of Christ, **we will seek** to involve leaders who themselves earnestly seek to know and share God's love and are able to shape experiences in which that love can be reality for others.

BELIEVING in the God-gifted value of each person, **we will seek** ways to help persons value themselves and to discover and develop their own skills. We will provide quality Christian education, including serious Bible study, encouraging them to hear the call to a deepened faith and discipleship to Jesus Christ.

BELIEVING in the shared ministry of the church, **we will nurture** strong relationships with congregations, districts, the denomination, and ecumenical groups. We will also seek to help persons of all ages understand and internalize the values of the church, attempting to strengthen their ties to local churches and encouraging a greater sense of identity with the Church of the Brethren and believers everywhere.



CAMP ALEXANDER MACK
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